

## SOLUTION FOR THE ESTIMATION OF CALL INTENTS AND RECALLS

[0001] The present invention relates to the field of queues.

[0002] The present invention relates more specifically to the estimation of call intents and recalls in a call centre.

[0003] Queue-based systems can be found in many business sectors. These consist, in general terms, of a system comprising one or several operators with the purpose of replying to customers that arrive in a random fashion. If, upon the arrival of a customer, no operators are available, the customer must wait in a queue before he can be answered. There are many examples in various fields of activity that illustrate this type of system. By way of example, we can mention vehicles waiting to pay the toll on a motorway, data packages waiting to be processed in a computer network, or customers calling a call centre and waiting for a customer service representative to answer them.

[0004] The prior art essentially knew solutions for estimating the waiting time in a call centre queue.

[0005] The prior art already knew, from US patent application US 5905793 (Lucent) a method for selecting calls on hold based on their anticipated waiting times. The maximum waiting time for callers to a call centre is reduced by selecting, for a representative that has just become available to answer a call, a high-priority call on hold, which will have to wait longer than any other call on hold if it is not answered at that moment. Anticipated waiting times are calculated for the calls at the top of the non-empty queues of high-priority calls that match the skills of the representative. The anticipated waiting time of a call is calculated as being the current waiting time (elapsed) of the call plus the average progress rate for the calls in the call

queue. The call with the longest anticipated waiting time is then chosen first and is transferred to the available representative in order to be processed. The process is repeated every time a representative becomes available.

[0006] The prior art also knew, from patent application PCT WO 01/63894 (Siemens), a system and a method that makes it possible to predict the waiting time for a caller to a call centre. The call centre defines a group of representatives for whom the caller may be placed in the queue. The choice of this group of representatives may depend on the specific skills of each representative, the type of service required by the customer, the priority of the caller, the time, the day of the week or any other conditions. An initial estimate of the waiting time can then be sent to the caller who was just placed in the queue. Given that the conditions of a caller can change dynamically, the position of a caller in the queue can also change, as can the group of available representatives. Periodic updates of the estimated waiting time can also be sent to the caller waiting in the queue. The waiting time for a caller can be calculated according to the average intervals that separate the arrival of recent calls to the call centre. An average time between arrivals can be calculated for the last several calls. In another embodiment of the invention, the waiting time for a caller can be calculated according to the calls placed in the queue and leaving the queue recently. A table of values,  $W_{nj}$ , is kept, in which each value indicates the  $j^{\text{th}}$  recent waiting time of calls arriving after  $n$  calls are already placed in the queue. This makes it possible to calculate an average value,  $W_n$ , for each  $n$  among all the  $W_{nj}$  and to provide the caller with an estimated waiting time, according to the number of calls already in the queue at the time of the call.

[0007] The prior art also knew, from US patent application US 2001/0000458, a method of calculating the waiting time in a queue system for telephone routing. This method has the

advantage of taking priorities among customers into consideration. Having said that, this method requires a very large number of real-time measurements and information on the status of the system. In order to apply this method, it is, for example, necessary to know the actual number of representatives that are answering calls. This would require the use of further equipment (CIT or Computer Integrated Telephony) in addition to the ACD (Automatic Call Dispatcher). In the case of the invention, the routing takes place in the ACD alone and only a limited amount of information is known in real time.

[0008] However, these documents of the prior art do not refer to the problem of estimating the number of call intents, and merely assess waiting times.

[0009] Therefore, beyond the management of waiting times, the present invention, by allowing a direct assessment of the number of call intents and recalls, enables particularly efficient management of the call centre.

[0010] To do so, an evident method for assessing the number of call intents or of recalls in a given period would be to systematically list the identifier of each call received (for example, the telephone number). In this way, it is possible to determine, when a call arrives, whether it is a first call intent or a recall. If the call identifier is already listed and has not yet been answered then it is a recall. Otherwise, it is a first call intent.

[0011] The drawback of this approach is that it requires rather considerable computer resources. Indeed, it is possible for a customer service centre to receive several tens of thousands of calls per day, and systematically, upon the arrival of each call, searching for the identifier in a database listing all the calls received during the day can consume a great deal of system resources.

[0012] The method proposed in the present invention makes it possible to overcome this disadvantage. Indeed, it provides a method of deducing statistics relating to call intents and recalls only according to statistics relating to calls received, disconnected and abandoned, which make up the default data supplied by the ACD (Automatic Call Dispatcher).

[0013] In order to do so, the present invention is of the type described above and is remarkable, in its broadest meaning, in that it relates to a method of estimating call intents and recalls in a call centre, characterised in that it comprises the following steps:

- (a) to assess  $N$  corresponding to the number of periods during which the recall assessments are performed;
- (b) to assess  $\alpha_i$  representing the proportion of disconnected calls that call back during the  $i^{\text{th}}$  period following disconnection;
- (c) to assess  $\beta_i$  representing the proportion of abandoned calls that call back during the  $i^{\text{th}}$  period following abandon;
- (d) to assess the call status variables:
  - $Dec(p)$  representing the number of calls disconnected during a period  $p$ ;
  - $Abd(p)$  representing the number of calls abandoned during a period  $p$ ;
  - $Reçus(p)$  representing the number of calls received during a period  $p$ ;
- (e) to estimate the number of recalls,  $rappels(p)$ , during said period  $p$ , with

$$rappels(p) = \sum_{i=0}^N \alpha_i \cdot dec(p-i) + \beta_i \cdot abd(p-i), \text{ where } p-i \text{ represents}$$

the period that precedes  $p$  of  $i$  periods.

(f) to assess the number of call intents during a period  $p$ ,  $intentions(p) = re\acute{c}us(p) - rappels(p)$ .

[0014] The coefficients  $\alpha_i$  and  $\beta_i$  are preferably calculated by linear regression in at least one representative sample.

[0015] Said estimation is advantageously performed without systematically recording the identifier of each call received.

[0016] The capacity of said call centre is advantageously adapted according to said estimation.

[0017] The invention also relates to a system for the estimation of call intents and recalls in a call centre comprising calculation equipment connected to equipment associated with the call-answering stations, characterised in that the calculation equipment comprises means for counting the number of disconnected calls  $Dec$ , the number of abandoned calls  $Abd$ , the number of received calls  $Re\acute{c}us$  and calculation means for determining the coefficients  $\alpha_i$ ,  $\beta_i$  and  $N$ , as well as calculation means for determining the variables of the number of recalls and the number of call intents

$$rappels(p) = \sum_{i=0}^N \alpha_i \cdot dec(p-i) + \beta_i \cdot abd(p-i) \quad \text{and} \quad intentions(p) = re\acute{c}us(p) - rappels(p),$$

Where  $N$  corresponds to the number of periods during which the assessment of recalls takes place;

$\alpha_i$  representing the proportion of disconnected calls that call back during the  $i^{\text{th}}$  period following disconnection;

$\beta_i$  representing the proportion of abandoned calls that call back during the  $i^{\text{th}}$  period following abandon;

p-i represents the period that precedes p of i periods.

[0018] The invention will be better understood from reading the following description, provided below by way of example, of an embodiment of the invention, made in reference to the appended figures, in which:

- figure 1 shows the general principle of a call to the call centre;
- figure 2 is a flowchart of the process of calling and of recalls for disconnections and abandons.

[0019] As shown in figure 1, customer calls arrive first at a CTI (Computer Telephony Integration). According to information supplied by the ACD (Automatic Call Dispatcher) of each site, a routing mechanism makes it possible to decide to which site a call should be routed upon its arrival. Once the call is routed and if no customer service representative is able to answer it immediately, it is placed on hold in a queue. The phenomena of abandon and disconnection therefore complicate the management of such a call centre.

[0020] Indeed, as shown in figure 1, let us consider a customer who decides to call the call centre: this is a first call intent (1). This call can have several possible outcomes.

[0021] First of all, it can be placed in a queue (2) and then be answered by a customer service representative. This is what we call an answered call.

[0022] If it were possible in terms of available resources, all first call intents would be answered calls.

[0023] However, a customer generally has to wait a short while before being answered by a customer service representative. It is possible, therefore, that such customer will prematurely end the call: this is an abandoned call (3).

[0024] Finally, a customer might call when the number of persons in the queue has reached a set limit size for the queue. At this time, the customer is asked to call back later: this is a disconnected call (4). Among the customers that have abandoned the queue or been disconnected, a percentage abandons for good, as in (6); as for the other customers, they try to reach a customer service representative: this is called recall or call reiteration (7).

[0025] All the calls passed on to the customer centres, regardless of the nature of the call and its outcome, make up the received calls (8) (i.e. the total number of calls answered, abandoned or disconnected).

[0026] The ACDs (Automatic Call Dispatchers, which dispatch the calls to the customer service representatives) make it possible, among others, to supply statistics regarding the calls. In this way, the ACD reporting modules can, for example, supply information relating to the number of calls received or answered every half hour for the last two weeks.

[0027] Therefore, in a general fashion, it is possible by means of the ACD to assess the following parameters and variables for different periods:

$\alpha_i$  representing the proportion of disconnected calls that call back during the  $i^{\text{th}}$  period following disconnection,

$\beta_i$  representing the proportion of abandoned calls that call back during the  $i^{\text{th}}$  period following abandon

and N corresponds to the number of periods in which the recall assessments are conducted.

[0028] The different coefficients  $\alpha_i$  and  $\beta_i$  characterise the behaviour of the customer with regard to the call. These do not vary in real time and can be, for example, calculated using a linear regression method on a sample that is representative of the recall phenomenon during a “standard day” of the relevant call centre.

[0029] In addition, the call status statistics are assessed in real time over a period  $p$  using the ACDs. The following is then obtained for the period:

$Dec(p)$  representing the number of calls disconnected during a period  $p$ ;

$Abd(p)$  representing the number of calls abandoned during a period  $p$ ;

$Reçus(p)$  representing the number of calls received during a period  $p$ ;

[0030] The number of call intents during a period  $p$  is then obtained by:

$$rappels(p) = \sum_{i=0}^N \alpha_i \cdot dec(p-i) + \beta_i \cdot abd(p-i), \text{ where } p-i \text{ represents the period that}$$

precedes  $p$  of  $i$  periods.

[0031] The number of call intents during a period  $p$  is then obtained by:

$$intentions(p) = reçus(p) - rappels(p).$$

[0032] There are many foreseeable technical applications of this method of assessing the number of call intents. This evidently makes it possible, first of all, to size call centres by adapting the number of sites or the number of customer service representatives. This sizing is then possible in overall terms as well as by periods.

[0033] Another application would be to reconstruct call intent histories according to the histories of calls received, abandoned and disconnected. Another usage is to allow an assessment of the quality of service with regard to call intents (rather than with regard to calls received). The invention makes it possible to perform this estimation in real time and to do so without mobilising considerable computing resources.



[0034] The invention is described above by way of example. It is obvious that those skilled in the trade will be able to implement various alternative embodiments of the invention without thereby departing from the context of the patent.